

Reports

برنامج بدر التقرير السنوي

2012



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مهاجي الدكتور / محمد بن
إبراهيم الخليل
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للعلم والتقنية

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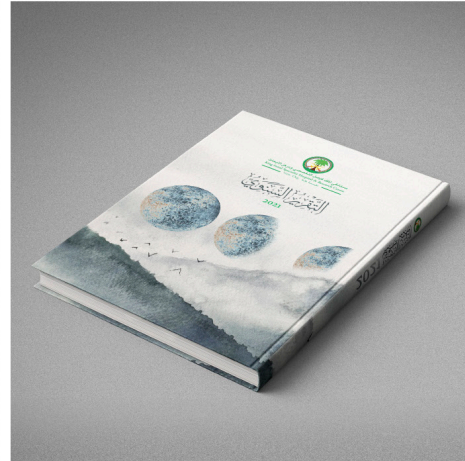
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مستشفى الملك فيصل التخصصي ومركز الأبحاث
King Faisal Specialist Hospital & Research Centre
مؤسسة عامة - Gen. Org.

التقرير السنوي
2021

CHIEF EXECUTIVE OFFICER'S STATEMENT



H.E. Dr. Majid Bin Ibrahim AlFayyadh
Chief Executive Officer
King Faisal Specialist Hospital and Research Centre (Gen. Org.)

The Kingdom has witnessed a remarkable and large-scale development in the provision of comprehensive and integrated healthcare, with the aim of providing better health services to all citizens and residents. This is firstly attributed to Allah, the Almighty Lord, and to the unlimited support of the Custodian of the Two Holy Mosques and His Royal Highness the Crown Prince - may God protect them both - in upholding the best interests of the Kingdom and its people. In line with the Kingdom's Vision 2030 and its determination to be one of the leading institutions in the region and around the globe, King Faisal Specialist Hospital and Research Centre (KFSH&RC) has pursued growth in the fields of medicine, research, and education. At present, KFSH&RC is well on its journey of transforming into a not-for-profit foundation.

The year 2020 has momentarily deferred set plans as the world faced the unprecedented COVID-19 pandemic. In Saudi Arabia's healthcare sector, delivery of services has been greatly affected; governmental and private healthcare institutions have all strived to provide the necessary care for patients. KFSH&RC's response to the pandemic has been monumental, with all services coming together to combat the disease and associated difficulties. It was also an opportune time to utilize Aldara Hospital and Medical Center in Riyadh to attend to non-COVID-19 patients who needed medical care. This report contains detailed description of actions taken by the members of the Organization in addressing COVID-19 challenges.

As to patients whose medical service was delayed due to the pandemic, KFSH&RC intensified its efforts

during the fourth quarter to provide care. In fact, the Organ Transplant Centre has recorded some of the highest numbers in its history, e.g., 63 pediatric liver transplants, 11 lung transplants, and 77 kidney transplants. Comparing KFSH&RC's numbers to 54 centers in the United States, it was found that only 33 pediatric liver transplants were performed by the most active center. KFSH&RC also ranked first in terms of number as to living-donor liver transplants for adults and pediatrics.

Parallel to the Organization's continued management of the effects of the pandemic, multiple services have continued building on the Hospital's mission and vision. The Research Centre has obtained three patents from the United States and submitted applications for an additional seven. In addition to ongoing research projects, the national technical project 'Good Manufacturing Practice' and the Cyclotron Facility in Saudi Arabia have been endorsed by the International Atomic Energy Agency for KFSH&RC's management. Another development is the establishment of the Center for Genomic Medicine in Riyadh's main hospital. This materialized as a result of the agreement to unify efforts and resources, provide the latest knowledge in the field, develop genetics in clinical practices and realize great achievements in molecular characterization, which aids in diagnostics and treatment.

In order to maintain its status and continue with care provision employing the highest standards, KFSH&RC obtained 6 new international and local accreditations, in addition to renewing eight accreditations. Currently, the total number of valid global and local accreditations in various medical and operational fields is 32.

KFSH&RC's people remain as its greatest asset, with Human Capital ensuring that the well-being of all employees in all aspects is addressed. Saudization efforts have likewise progressed, as the percentage of Saudi nurses increased by 31%, amounting to 1,181 male and female nurses in the last year. Supporting the employees, patients, and other customers are well-established infrastructures. KFSH&RC's Healthcare Information Technology Affairs has strengthened its services and accomplished quite a number of projects. As to construction and projects, KFSH&RC-Madinah has begun the first phase of virtual clinics as a continuation of the healthcare model followed in the Organization. This model provides the best medical and clinical services as it combines the most recent medical practices with the most conducive environment, thus providing exceptional care for patients. At the first phase of operations, a remote follow-up mechanism for adult and pediatric oncology patients has been implemented. A number of other services are scheduled to commence in early 2021.

The above are only a fraction of the pages of this report and do not, by any means, embody all that has been achieved in the last year. I thank the entire KFSH&RC team for all their efforts and accomplishments in 2020. Truly, their commitment to their work and the Organization are invaluable.

I also convey my thanks to the Chairman and members of KFSH&RC's Board of Directors for their continued support, as well as to concerned governmental and private sectors, for their assistance and cooperation.

BOARD OF DIRECTORS

The Council of Ministers' Resolution No. (265) dated 30/10/1422 AH was issued to transform King Faisal Specialist Hospital and Research Centre (KFSH&RC) into a General Organization. The Board of Directors was formed by the Royal Decree No. 2418/MB and dated 18/2/1426 AH.

Current Tenure of the Board of Directors (The Fifth Session)

The dignified Royal Decree No. 29257 dated 28/05/1440H was issued to reconstitute the Board of Directors in its fifth session, followed by the Royal Order No. 39660 dated 26/06/1441H to appoint H.E. Mr. Fard Al Rasheed as the Chairman of the Board of Directors. Also, the Royal Orders No. 35772 dated 27/06/1440H and No. 20668 dated 29/03/1441H name and appoint board members for three years only, renewable once, as follows:



H.E. Mr. Fard Bin Abd Al Mhinin Al Rasheed
Chairman, Board of Directors



H.E. Dr. Majid Al Fayyadh
Chief Executive Officer, KFSH&RC (Gen. Org.)
Member and Secretary General



H.E. Engr. Fahad AlJaleel
Vice Minister of Health for Planning and
Development
Member



H.E. Dr. Saleh AlQahtani
Chairman, Board of Directors and
Executive Director, Royal Clinics -
Member



Prof. Paul Rothman
Chief Executive Officer, Johns Hopkins
Health System -
Member



Yasser Al Quidan
Assistant Minister for Finance for
Financial Affairs
Member



Dr. Ross Wilson
Chief Executive Officer, BMW
Consulting Services,
Member



Prof. Thomas Coffman
Dean of Duke-NUS Medical School,
James G. Blease Professor of Medicine,
Duke University Medical Centre,
Singapore
Member



Dr. Omar Al Shanqeety
Chief Executive Officer, Program for
Health Insurance & Purchasing
Member



Mr. David Roberts
Executive Chairman, Technology Holdings
Ltd & Global Health Partner, Ernst &
Young
Member



Prof. Abdullah Daar
Professor of Surgery, University of
Toronto
Member

In line with the Organization's Strategic Objective to transform into a financially sustainable and efficient not-for-profit foundation, the Efficiency Division was established to facilitate and provide Hospital-wide oversight to efficiency-driven projects by departments in order to promote the efficient use of resources. In addition, efficiency is addressed in the 13 transformation focus initiatives under Cost and Productivity.

- The Cost and Productivity initiative is geared towards identification of efficiency opportunities and re-organization of operational portfolios to achieve optimal volumes, reduction in cost through implementation of efficiency measures and improved outcomes. The following comprise the scope:
- Improve data capturing and reporting accuracy
 - Benchmark our performance vs. International best practice
 - Identify and quantify gaps
 - Secure buy-in from all stakeholders to facilitate achievement of the goal
 - Establish accountability and ownership
 - Regular monitoring and reporting on progress of the Initiative
 - Enhance the efficiency culture by spreading awareness, building understanding and engaging the workforce for individual contribution

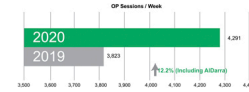
Key performance indicators

1. Average length of stay



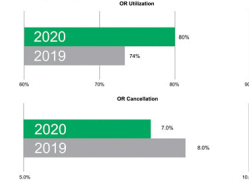
- 2020 Outcomes:
- Reduction in ALOS from 11.0 to 9.9 days, which is equivalent to a 71 inpatient bed gain and 2,500 additional patient admissions.

2. Outpatient Clinics



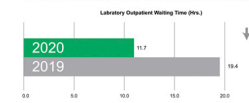
- 2020 Outcomes:
- A 215 Session/week increase, which is equivalent to more than additional 2,000 patients seen.

3. Operating Room Utilization

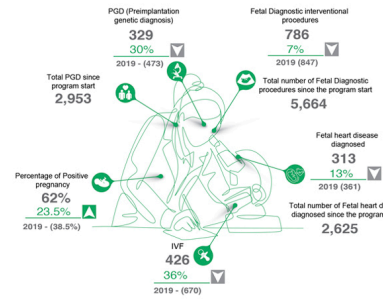


- 2020 Outcomes:
- Approximately 1,000 additional cases with same OR capacity.
 - The planned expansion by operating 9 additional rooms will increase the number of OR procedures by approximately 4,680 procedures per year.

4. Laboratory, Radiology and pharmacy waiting time



SPECIALIZED MEDICAL CARE SPECIALIZED PROGRAMS



SPECIALIZED MEDICAL CARE NEUROLOGICAL SCIENCE PROGRAM

